

Price/Competitive

Private labe

Challenging/Difficult

Unprecedented Opportunistic

Negotiation

Focused

Post COVID/Recovering

Omnichannel

Sustainability

Cost Resilient

Consolidating

Slower

Polarized

Supply chain

War

Inflation

Changing/Uncertain

Customer Sentiment



61% in a precarious financial situation

(+3% vs last qtr)



36% financial situation will worsen

(-5% vs last qtr)



42% planning to spend LESS on the Christmas food

budget compared to last year (+10% vs last qtr)

Customer Concerns



74% Cost of Groceries

(+2% vs last qtr)



36% Petro

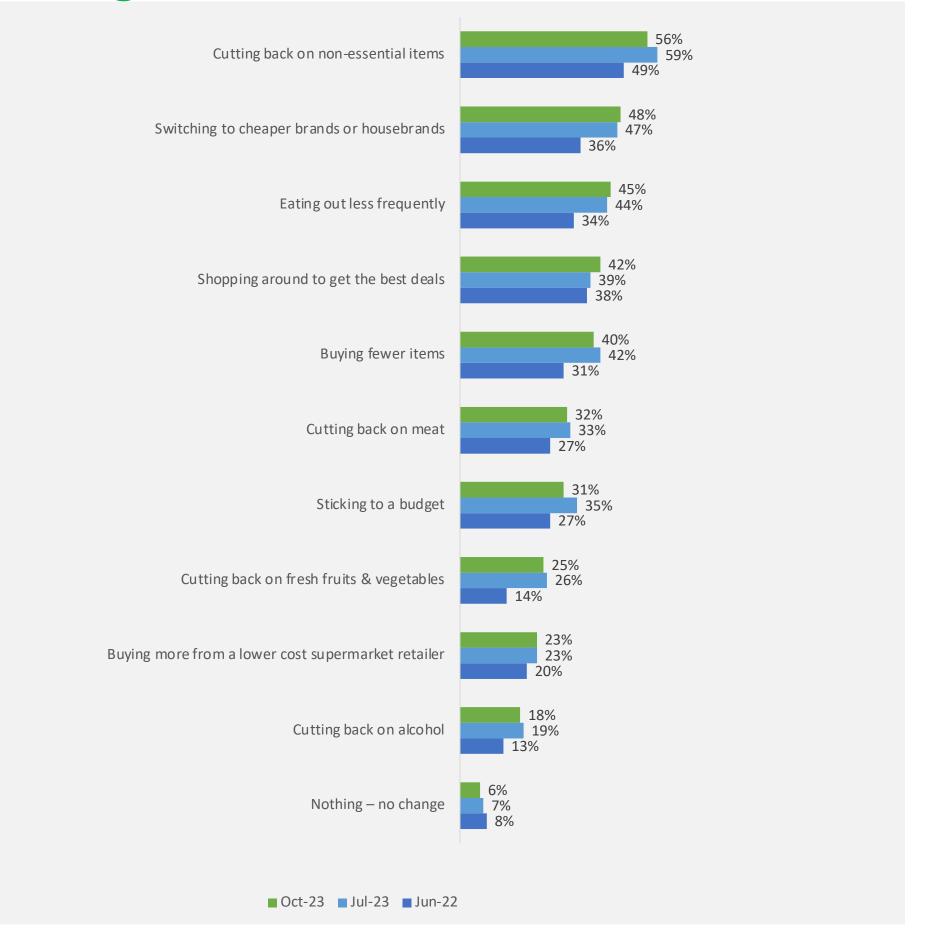
(+8% vs last qtr)



31% Crimo

(-7% vs last qtr)

Changes in behaviour



United Fresh November 2023

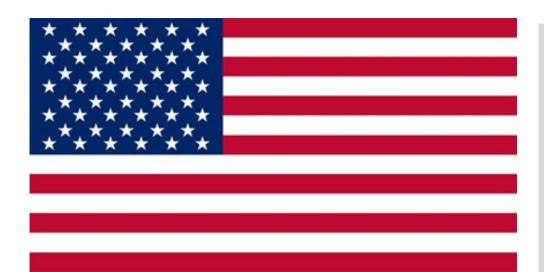
What's Happening Globally?



- 45 per cent of people have switched to private label
- 3 in 5 have stopped buying snacks from shopping lists, including chocolates, desserts and premium nuts.
- 42 per cent of Aussies switching to cheaper cuts of meat,
- 40 per cent of people have cut back on food delivery, and the same number of people said they were consuming more home-cooked meals and reducing food wastage by eating leftovers.
- The biggest cost increases to the latest quarterly figure was seen in fuel costs, which rose 7.2 per cent. Electricity also lifted by 4.2 per cent while rents were up by 2.2 per cent.*

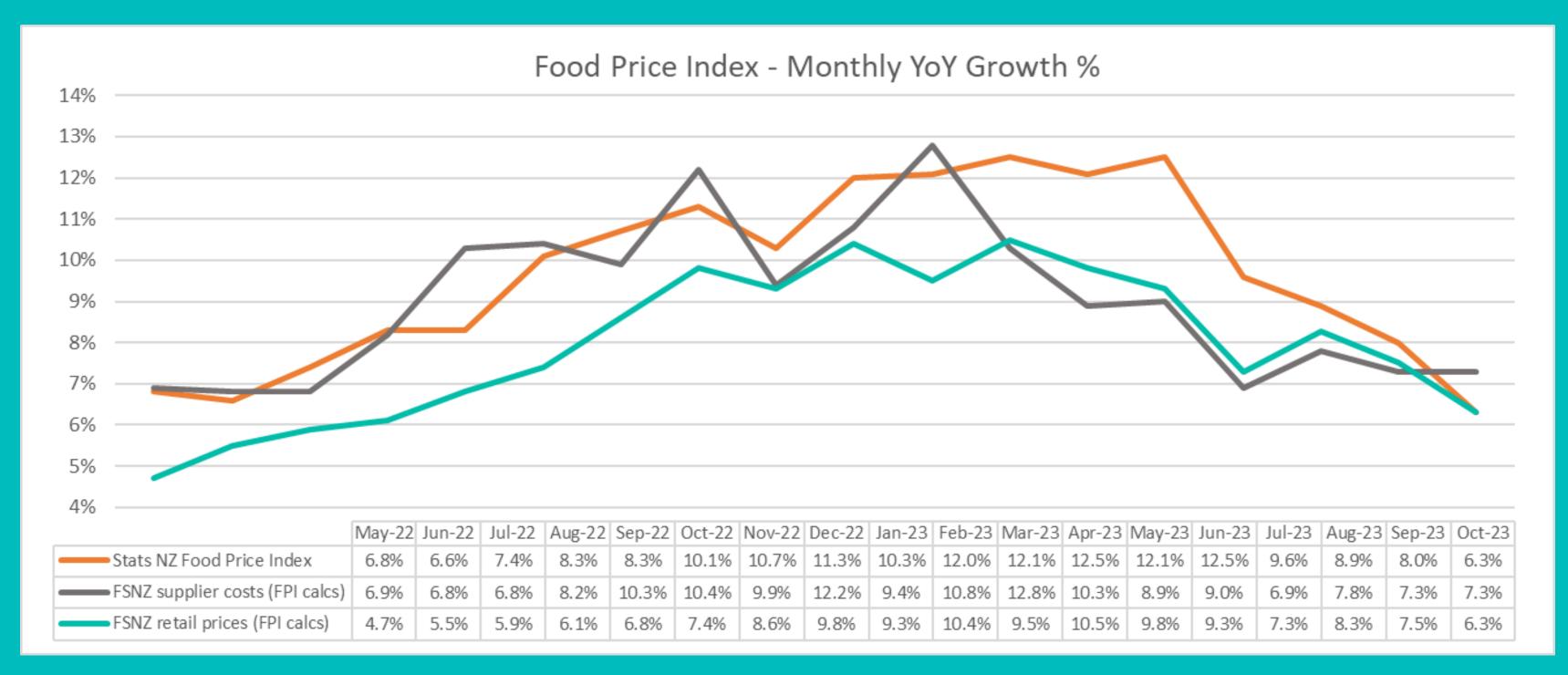


- Expecting normalisation of price and volume
- Search for cheaper food is prevalent
- Continued margin and cost pressure
- Downtrading of customers 67%
- Differentiating with PL 60%
- Product sustainability 52%



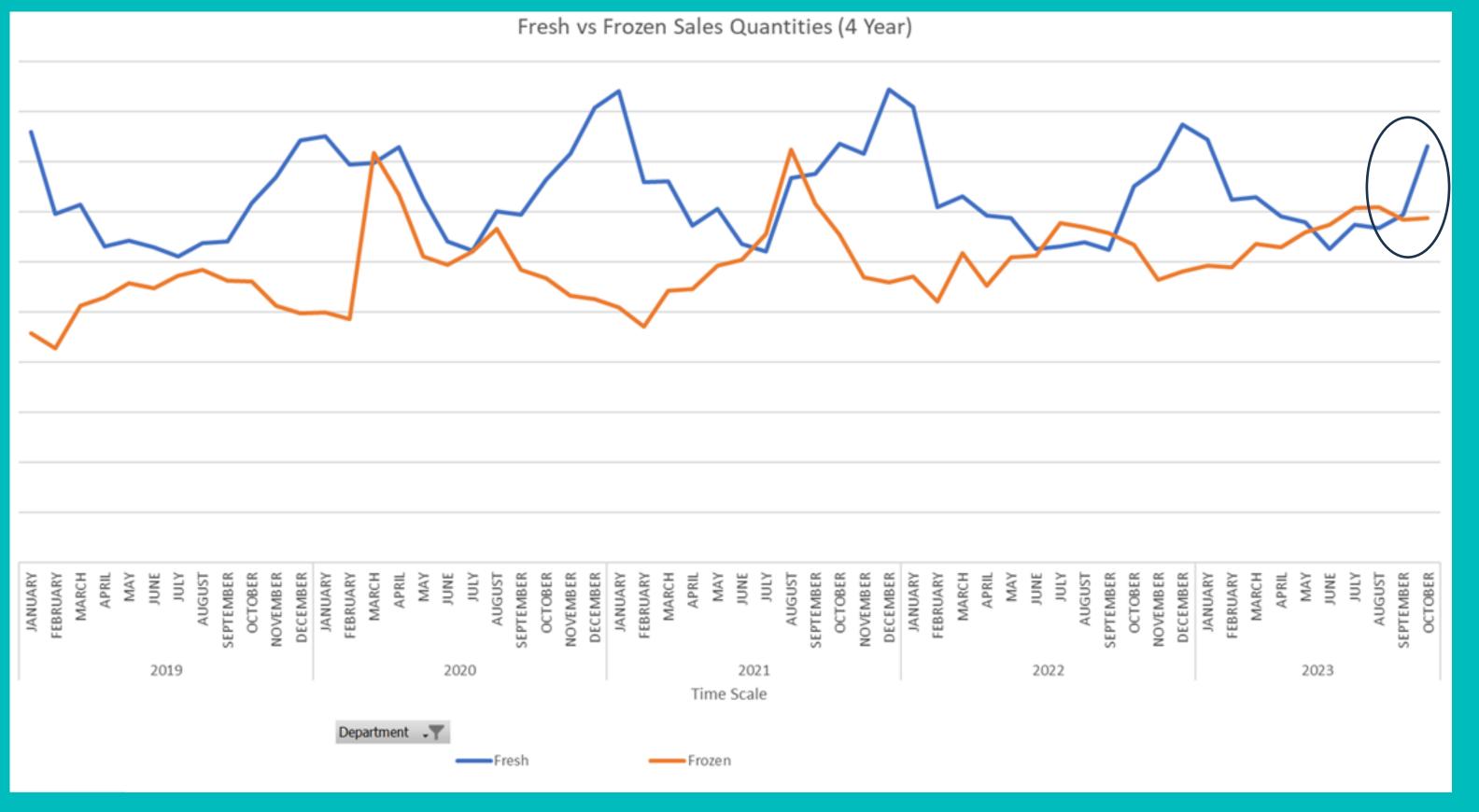
- 72% of Americans changing their grocery shopping habits due to high inflation and food costs76% of households are shopping for more discounted food
- 58% of households are shopping at less expensive food retailers
- 42% of respondents are shopping for less food at a time
- 17% of households are eating more food past its prime
- 63% of respondents said they are throwing away more food than they would like^

The Macro Economic Environment remains a Challenge



foodstuffs Edges

Frozen versus Fresh, what's changed?



Great supply showing up in accelerating volumes

Inflation is driving what our customers need from us















